YOUTH-LED HEALTH CENTER FACILITATOR’S GUIDE FOR BEHAVIORAL HEALTH SETTINGS
Step 1. Plan for Assessment

**Time:** Planning for this activity takes 2-3 hours and must be complete at least one week in advance of the assessment day.

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<table>
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<tbody>
<tr>
<td>1</td>
<td>Identify a group of young people to serve as the youth evaluation team. This might be an existing youth council with a local organization, like a school-based health center, or you might assemble a focus group of existing patients. If you are affiliated with a youth council and not a behavioral health center, you will need to identify a local health center and a willing health center representative to partner with.</td>
</tr>
<tr>
<td>2</td>
<td>Read through this Facilitator Guide and the Assessment Tool. Think about how you will facilitate the activities and how your youth evaluation team will share feedback with the health center. These activities are developed to help you facilitate conversation and receive feedback in a meaningful way. Depending on your capacity and time with the youth, you may choose to use certain activities as they are written or adapt them to meet your goals.</td>
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<tr>
<td>3</td>
<td>Schedule a tour of the health center your youth evaluation team will be assessing. Ideally, the tour would occur during a time when the health center is not open to patients, or the patient volume is low. This tour can be done virtually if needed.</td>
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<tr>
<td>4</td>
<td>Schedule 15-30 minutes for an interview with the health center representative to take place after the tour.</td>
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<td>5</td>
<td>Arrange for transportation for your youth evaluation team to and from the health center. If necessary, secure parental permission documentation and other accommodations such as meals. Check with your youth evaluation team to see if they have any accessibility needs that you can support them with.</td>
</tr>
<tr>
<td>6</td>
<td>Familiarize yourself with your state’s minor consent laws by visiting the <strong>Adolescent Health Initiative’s</strong> website. Additionally, the <strong>Guttmacher Institute</strong> has a listing of reproductive rights. Be prepared to share with your youth evaluation team which health services minors can consent to without parental permission in your state.</td>
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</table>
Step 2. Prepare Materials

**Time:** 1 hour

<table>
<thead>
<tr>
<th>Set up</th>
<th>The computer, projector, and speakers.</th>
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<tbody>
<tr>
<td>Prepare</td>
<td>Any materials needed to support the accessibility needs of the youth evaluation team.</td>
</tr>
<tr>
<td>Load</td>
<td>What Matters to You(th)? Perspectives on Health Care Experiences video: <a href="https://youtu.be/kcxAtWLY7I-">https://youtu.be/kcxAtWLY7I-</a>.</td>
</tr>
<tr>
<td>Collect</td>
<td>Materials for each young person, including copies of the assessment tool, clipboards, writing utensils, notecards, and markers.</td>
</tr>
</tbody>
</table>
| Write        | The following questions in large letters at the top of three pieces of flip chart paper.  
• What did you like most about the health center?  
• What is one thing you would change to make this health center a better place for youth?  
• Would you recommend this health center to your friends? Why or why not? |
| Post         | The three pieces of flip chart paper around the room. |

**Materials List**

- Computer
- Projector
- Speakers
- Copies of the Youth-Led Health Center Assessment Tool for Behavioral Health Settings
- Clipboards
- Writing utensils
- Flip chart paper
- Tape (to hang flip chart paper)
- Markers

FACILITATING THE ACTIVITY

*Note: This activity can be completed in one day or it can be broken up into multiple sessions.*

**Step 3. Create a Safe and Welcoming Environment**

When facilitating any activity with young people, it is important to create a space where they feel comfortable, safe, and open to sharing their thoughts and feelings. Although we know that not every space will be safe in the same way based on our identities and experiences, we can do our best.

- You may wish to begin your time together with a short icebreaker (*in-person* and *virtual* icebreaker examples) or “getting to know you” activity to activate the voices in the group.
- Establish a meeting structure to help youth feel confident and secure. This could include developing objectives or an agenda and sending it to youth before meeting.
- In partnership with the youth, develop a list of group norms. Groups norms serve as a set of clear, co-created guidelines to help participants feel comfortable with each other in an atmosphere of safety, respect, and trust.
- Present a content warning when discussing potentially sensitive topics or when entering potentially triggering spaces with youth. Allow youth to disengage from the work if needed and provide information for a relevant crisis line or additional support resources. Review the [Introduction to Content Warnings and Trigger Warnings](#) from the University of Michigan to learn more.
### Step 3. Create a Safe and Welcoming Environment (cont’d.)

- Be an askable adult for youth by conveying warmth through body language, using a nonjudgmental tone of voice, utilizing open-ended questions, practicing active and reflective listening, avoiding assumptions while providing affirmations, and discussing confidentiality and boundaries. Learn more through AHI’s Spark training on [Being an Askable Adult](#).

- Ask youth for their **pronouns** and chosen name. Use them any time you refer to them, even when they are not present. To learn more about pronouns, check out [MyPronouns](#).

- Use neutral terms that avoid gendered language and heteronormative assumptions (instead of boy/girl, young man/lady, or sir/ma’am, or boyfriend/girlfriend use folx, everyone, y’all, their chosen name, or partner).

### Step 4. Discuss the Importance of Youth-Friendly Services

**Time:** 30 minutes  
**Required Materials:** Computer, project, speakers

<table>
<thead>
<tr>
<th>Ask</th>
<th>How would you describe a youth-friendly health center?</th>
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</thead>
<tbody>
<tr>
<td>Explain</td>
<td>The <a href="#">World Health Organization</a> says that a youth-friendly health center meets the needs of young people in ways that are sensitive, effective, and inclusive. Today, we’re going to watch a video about three young people’s experiences at a health center. Pay attention to the youth-friendly characteristics they notice during their visit – and if anything, they see is not youth-friendly.</td>
</tr>
<tr>
<td>Play</td>
<td>the What Matters to You(th)? Perspectives on Health Care Experiences video: <a href="https://youtu.be/kcxAtWLY7lI-">https://youtu.be/kcxAtWLY7lI-</a>.</td>
</tr>
<tr>
<td>Explain</td>
<td>It is important to note that this video is specifically talking about features of a primary care health center that focuses mainly on physical health concerns like illness and injury. The clinic we are going to be touring today focuses on people’s behavioral health concerns.</td>
</tr>
<tr>
<td>Ask</td>
<td>Does anyone know what behavioral health means?</td>
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</tbody>
</table>
| Explain | Behavioral health is a term used to describe mental health concerns such as stress, anxiety, depression, and trauma and substance use disorders such as addiction to alcohol, marijuana, and illegal drugs. We are going to take a few minutes to discuss the following questions with a partner. Before we do that, take a minute to think about the questions and answer them for yourself.  
- What did the young people in the video notice during their health center visit that was youth-friendly?  
- What is important to you when you go to a health center to access mental health services? What do you want to see that is different from your normal doctor’s office? |
| | Now turn to a partner, and for the next three minutes discuss these questions. |
### Step 4. Discuss the Importance of Youth-Friendly Services (cont’d.)

**Time:** 30 minutes  
**Required Materials:** Computer, project, speakers

| Ask | Would anyone like to share what youth-friendly characteristics they noticed during the video?  
|     | • Possible responses include: welcoming to LGBTQ+ youth, teen-friendly magazines, clean environment, confidential services, patient-provider interactions, translator services.  
|     | What is important to you when you go to a health center to access mental health services or to address a concern you have with substance use? What do you want to see that is different from your normal doctor’s office?  
|     | Why is it important for a mental health or substance use treatment center to be youth-friendly?  
|     | • Possible responses include: young people are more likely to be honest about their needs, young people are more likely to go back if they have a good experience, young people are more likely to get their needs met, youth accessing these services may already be in distress and the environment should not contribute to their stress or trauma. |

### Step 5. Prepare for the Evaluation

**Time:** 30 minutes  
**Required Materials:** Copies of the Youth-Led Health Center Assessment Tool

| Explain | Today we are going to visit [insert name of health center] to evaluate ways it is youth-friendly. The evaluation will include a tour of the health center and an interview with a health center representative. Before we go, we’re going to review the worksheet that we’re going to use to do our evaluation. |
| Distribute | copies of the Youth-Led Health Center Assessment Tool for Behavioral Health Settings. |
| Explain | Let’s read through this worksheet together. As we read, we’ll pause to discuss some terms and ideas to make sure everything is clear. If anything is confusing, let me know as we go. |
| Read | through the tool aloud together. Stop to discuss the following terms along the way:  
|     | • What might we mean by “the sensory needs” of patients?  
|     | - Answer: Some people react negatively to things that require too much of their senses, such as loud environments, bright lights, or intense smells. Or, they may seek additional stimulation in settings that don’t stimulate their senses enough.  
|     | • What do confidential services mean to you? Explain what health services are confidential in your state.  
|     | • What does LGBTQ+ stand for?  
|     | - Answer: Lesbian, Gay, Bisexual, Transgender, Queer or Questioning. The plus sign represents additional identities, including asexual, pansexual, two-spirit.  
|     | • Why is it important for a health center to be welcoming to LGBTQ+ youth? |
### Step 5. Prepare for the Evaluation (cont’d.)

**Time:** 30 minutes  
**Required Materials:** Copies of the Youth-Led Health Center Assessment Tool

| Ask | Now that we’ve read through the worksheet, does anyone have any other questions about it? |
| Explain | Great! Now we’re going to go evaluate the health center. |

### Step 6. Evaluate the Health Center

**Time:** 60-90 minutes  
**Required Materials:** Copies of the Youth-Led Health Center Assessment Tool, clipboards, writing utensils

| Go | to the health center with the youth evaluation team. |
| Explain | You each have your own copy of the worksheet. As we walk through the health center, complete the form on your own. If any of the items on the assessment tool are confusing to you, we’ll pause to discuss them. If you feel like you need more information to rank an item, put a star by it and leave it blank. After the tour, we will sit down with a health center staff member to discuss any of the questions on the assessment tool that you starred and left blank. |
| Tour | the health center as a group, ranking items on the assessment tool as you go. |
| Interview | a health center staff member as a group. Encourage your youth evaluation team to seek clarification on items on the evaluation tool that they were unable to rank during the tour. |
| Return | to your program site. |

### Step 7. Evaluation Debrief

**Time:** 60-90 minutes  
**Required Materials:** Flip chart paper, markers, tape, stopwatch, or timer

| Explain | Take the next five minutes to review your rankings and come up with an average score on your worksheet. Look at the final three open-ended questions and complete your responses. |
| Ask | Were there any items that you felt like the site did well on? Were there any items that you felt like they could improve? |
Step 7. Evaluation Debrief (cont’d.)

**Time:** 60-90 minutes  
**Required Materials:** Flip chart paper, markers, tape, stopwatch, or timer

### Explain
Now let’s review your responses to the last three questions on the evaluation tool. Around the room, you’ll see three pieces of flip chart paper posted on the walls. Each piece of flip chart paper has one of the open-ended questions listed at the top. When I say go, let’s divide into three small groups. Each group will then go to one of the questions posted on the wall. As a group, discuss your thoughts about that question and record your responses on the flip chart paper using a marker. After two minutes, I’ll ask your group to rotate to a new question. We’ll repeat that process until your group has written their responses to all of the questions. Any questions before we get started? Ok, let’s go!

### Tell
Tell the small groups to rotate to a new question after they have spent two minutes at each station. A stopwatch or timer can be helpful in keeping track of time. Once each small group has rotated through each question, ask everyone to take a seat.

### Review
Review the responses written on each piece of flip chart paper as a group. Pause after each set of responses to discuss the following questions:
- Is anything unclear on this list?
- Would anyone like to add anything to this list? Write additional responses on the flip chart paper.

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Step 8. Share Feedback

**Time:** Depends on the strategy your team chooses

There are many ways your youth evaluation team can share the results and recommendations from their evaluation project (take a look at the “Strategies for Sharing Results” box for a few ideas). Engage your team in a brainstorming session to decide how they want to provide feedback to the health center they evaluated. Some questions to consider include:
- Who should hear our feedback?
- What is the best way to provide feedback to them?
- How can we inspire them to make their health center more youth-friendly?

Once your team has picked a strategy to share their results, have them create and implement a plan to make it happen!

### Strategies for Sharing Results
- Have your youth evaluation team prepare a presentation to share with health center leadership.
- Have your youth evaluation team develop a brief written report to email to health center leadership.
- Invite a health center representative to a youth evaluation team meeting. Share the results and recommendations through a facilitated conversation.
## Step 9. Reflection

**Time:** 45 minutes  
**Required Materials:** Notecards, writing utensils

<table>
<thead>
<tr>
<th>Explain</th>
<th>We are going to spend some time reflecting on the health center evaluation project. Let’s start with a Rose-Bud-Thorn reflection. In this reflection activity, the rose stands for something you liked about the project, the thorn stands for something you didn’t like about this project, and the bud stands for a new idea or perspective you have as a result of this project.</th>
</tr>
</thead>
</table>
| Ask | First we’re going to share our roses. Take a minute to think to yourself about something you liked about this project.  
Allow a little time to pass.  
Now let’s take turns sharing our roses. Who would like to go first? |
| Ask | Next we’re going to share our thorns. Take a minute to think about something you did not like about this project.  
Allow a little time to pass.  
Now let’s take turns sharing our thorns. Who would like to go first? |
| Ask | Now we’re going to share our buds. Take a minute to think about a new idea or perspective you have as a result of this project.  
Allow a little time to pass.  
Now let’s take turns sharing our buds. Who would like to go first? |
| Explain | Thank you all for sharing your thoughts about this project. Now we’re going to spend a few minutes doing a more personal reflection. I’m going to give you a notecard. On one side, I’d like you to write down something you feel like you contributed to this project. On the other side, I’d like you to write down something that you learned as a result of this project. Take the next few minutes to write your responses on your notecard.  
Would anyone like to share something you feel like you contributed to the project?  
Would anyone like to share something you learned as a result of this project? |
| Explain | Thank you for participating in this project to evaluate and provide feedback to the health center! Your feedback will help make the health center a better place for all future teen patients.